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# Meet the expert. 'Early initiation prevents ballooning of insolvency'

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IBC ensures minimum liquidation value for  
operational creditors: Insolvency and  
Bankruptcy Board head



BY RADHIKA MERWIN

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Kolkata, Date: 13/01/2017. M. S. Sahoo, Chairman,  
Insolvency and Bankruptcy Board of India, Ministry of  
Corporate Affairs, Government of India. Photo: Ashoke  
Chakrabarty

MS SAHOO Chairperson, Insolvency and Bankruptcy Board of  
India | Photo Credit: Ashoke Chakrabarty

FEEDBACK



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In a bid to prevent chronic defaulters and fraudulent promoters from regaining control of their company, at a fraction of what they owe lenders, the Insolvency and Bankruptcy Code (IBC) was amended last year by introducing Section 29 A. However, there have been concerns on certain other clauses under Section 29A that narrows down the pool of bidders substantially.

The Insolvency Law Committee (ILC) recently proposed some modifications to address the unintended exclusions, says MS Sahoo, Chairperson of the Insolvency and Bankruptcy Board of India,

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adding that the objective is sustainable resolution.

He was speaking at the launch of a knowledge base and research portal on the laws on insolvency and bankruptcy, [www.IBCcases.com](http://www.IBCcases.com). AK Mylsamy (AKM) and Associates, a corporate law firm, is behind the portal.

Excerpts from an interview with Sahoo: While the core essence of the IBC is resolution, we are hearing bankers and industry players mostly talk of recovery and possible liquidation in some cases. Your thoughts...

The soul of the Code is resolution of a firm for

personal loans on UNDC

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BY AARATI KRISHNAN

maximisation of  
its assets' value.

Liquidation  
brings a firm's  
life to an end. It  
destroys  
organisational  
capital and  
renders  
resources idle till  
reallocation to  
alternative uses.  
Thus, liquidation  
is the antithesis  
of resolution.

The Code,  
therefore, does  
not allow  
liquidation of a  
firm directly. It  
allows  
liquidation only  
after the process  
fails to yield  
resolution.

IBC encourages  
resolution in  
several ways. It  
obliges an  
insolvency  
professional to  
manage the  
affairs of the firm  
as a going  
concern and  
preserve the  
value of its  
assets. It allows  
the firm to raise

interim finances,  
and mandates  
continuation of  
essential  
services for  
continued  
business  
operations of the  
firm. It ensures a  
calm period  
when nobody  
disturbs the firm.  
It envisages  
initiation of the  
resolution  
process at the  
earliest, when  
the stakeholders  
have motivation  
to rescue the  
organisational  
capital. It  
mandates  
closure, to  
prevent  
organisational  
capital from  
declining with  
time.

The State is  
committed to  
facilitating  
resolution. The  
Finance Act,  
2018, allows  
reduction of  
unabsorbed  
depreciation and  
loss brought  
forward from the

book profits  
arising from the  
write-off of debt  
under a  
resolution plan.

The Companies  
(Amendment)  
Act, 2017, allows  
companies to  
issue shares at a  
discount to  
creditors when  
their debt is  
converted into  
shares, in  
pursuance of a  
resolution plan.

The IBC  
(Amendment)  
Act, 2018, allows  
only credible  
resolution  
applicants to  
takeover a failing  
business.

There have been  
concerns on  
Section 29A  
being restrictive,  
narrowing the  
pool of bidders...

Section 29A  
prohibits certain  
persons — who  
on account of  
their  
antecedents may  
adversely impact  
the credibility of

the process  
under the Code  
— from  
submitting  
resolution plans.  
The ILC has  
proposed some  
modifications to  
address  
unintended  
exclusions.

For example,  
Section 29A  
disqualifies a  
person who has  
an account  
classified as  
NPA. Let us say, a  
clean resolution  
applicant takes  
over a firm which  
has a chronic  
NPA account, for  
resolution under  
IBC. After taking  
it over, it would  
be having an  
account  
classified as NPA  
and, therefore,  
disqualified from  
submitting  
resolution plans  
in future. The  
ILC has  
recommended  
that the  
disqualification  
should not apply  
to an otherwise

clean resolution  
applicant for a  
period of three  
years from the  
approval of the  
resolution plan.

Section 29A also  
disqualifies a  
person who has  
been convicted  
for any offence  
punishable with  
imprisonment  
for two years or  
more. This  
disqualification  
may not have  
any nexus with  
the ability of a  
person to run a  
firm.

The ILC has  
limited the  
disqualification  
to offences under  
economic and  
commercial  
laws. It has made  
a person eligible  
after six years  
from the date of  
release from  
imprisonment.

Some point out  
that the issue  
with a low  
threshold (₹1  
lakh default) is  
that when an



operational  
creditor triggers  
the Code, he  
could possibly be  
looking at it only  
as a 'recovery'  
tool to achieve a  
quick settlement,  
rather than the  
revival or  
turnaround of  
the corporate  
debtor...

The resolution  
process aims to  
pass on a  
business having  
an economic  
value to a  
credible and  
competent  
resolution  
applicant. The  
Code assigns the  
process to a  
committee of  
creditors (CoC)  
comprising  
financial  
creditors only,  
while a financial  
or an operational  
creditor can  
initiate the  
process.

As reasoned by  
the Bankruptcy  
Law Reforms  
Committee, the  
financial

creditors have the capability to assess the business viability of competing resolution plans as well as the ability to modify the terms of existing liabilities.

It matters little as to who initiates the process and for whatever motive or consideration, as the decision rests with the financial creditors.

Further, whosoever initiates the process bears the initial expense unless the financial creditors own it up. This reduces frivolous initiation of the process.

An early initiation always helps the cause as it prevents the ballooning of

insolvency to an unresolvable proportion.

How do we address the concerns of operational creditors? In many cases, operational creditors, either employees or suppliers, are raising objections against non-settlement of their full dues.

The Code ensures minimum liquidation value for operational creditors. There are two possibilities: the firm does not have much resources, or has reasonable resources

In the initial days of IBC, we would have relatively more firms of the former category, where there is not enough in

the pot to fully satisfy all claims. You can give relatively more to one claimant only at the cost of another. One should see the ground reality.

Let us take an example. A firm has an aggregate claim of ₹1,000; the best resolution value is ₹100 and the liquidation value is ₹10. If the insolvency of the firm is resolved, the claimants get ₹100, that is 10 per cent of their entitlement or 10 times the liquidation value.

However, 2-3 years down the line, we would have relatively more firms of the latter category. The firms will come up for resolution at the earliest default of ₹1 lakh, when there is enough

organisational capital to fully meet all claims.

In either situation, the resolution plan includes a statement as to how it has dealt with the interests of all stakeholders, including operational creditors.

#### COMMENTS

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